

**DEPARTMENT OF TRANSPORTATION**  
**DIVISION OF TECHNOLOGY AND SUPPORT SERVICES**

Statutory Authority: 17 Delaware Code Section 132(e) and 29 Delaware Code Section 8404(8)  
(17 Del.C. §132(e), 29 Del.C. §8404(8))

**PROPOSED**

**PUBLIC NOTICE**

**2501 External Equal Employment Opportunity Complaint Procedure**

As authorized under 17 Delaware Code Section 132 (e) and 29 Delaware Code Section 8404(8), the Delaware Department of Transportation (DelDOT), is seeking to adopt an external equal employment opportunity complaint procedure for the programs comprising DelDOT's External EEO Programs.

The Department will take written comments on the draft procedure from December 1, 2007 through December 31, 2007.

Questions or comments regarding this document should be directed to:

Carla Elliott  
Civil Rights Administrator  
Technology and Support Services  
DelDOT  
P.O. Box 778                      For FedEx  
Dover, DE 19903                800 Bay Road  
Phone (302) 760-2266    Dover, DE 19901  
Fax (302) 739-2251  
[Carla.Elliott@state.de.us](mailto:Carla.Elliott@state.de.us)

**2501 External Equal Employment Opportunity Complaint Procedure**

**1.0 Purpose**

To specify a process to be employed by the Delaware Department of Transportation (DelDOT) to address, investigate and respond to complaints of discrimination on grounds of race, color, religion, sex, age, or national origin, with respect to the programs comprising DelDOT's External EEO Programs.

**2.0 Coverage**

This procedure covers complaints filed by individuals, organizations or business entities which believe that they have been subjected to discrimination in violation of applicable non-discrimination statutes acting pursuant to a Federal-aid contract with the Department. A complaint may also be filed by a representative for the aggrieved person or party with the aggrieved party's consent.

**3.0 Definitions**

"Discrimination" involves any act or inaction, whether intentional or unintentional in any program or activity of a Federal-aid recipient, sub-recipient, or contractor, which results in disparate (unfavorable) treatment, disparate impact, or perpetuating the effects of prior discrimination based on race, color, sex, national origin, age, disability or in the case of disability, failing to make a reasonable accommodation. An action (or inaction) whether intentional or unintentional, through which a person, based on race, color, sex, age, national origin or disability, has been subjected to unequal treatment or denied benefits under any program or activity receiving financial assistance from the FHWA under Title 23 U.S.C.

"Investigator" means an individual or entity assigned to conduct an investigation of a complaint. This may be DelDOT personnel or consultant(s) acting on DelDOT's behalf.

"Investigative report" means a written record which contains various documents and information acquired during the investigation under this procedure, including affidavits of the complainant, the alleged

discriminating official, and the witnesses, and copies of, or extracts from, records, policy statements, or regulations of the agency, organized to show their relevance to the complaint or the general environment out of which the complaint arose. This document will be provided to the Federal Highway Administration, as required, and will otherwise be maintained confidentially, except where a lawsuit on the same subject has been filed.

"Respondent" means a person, party, business entity or agency whose action or inaction is complained of by an aggrieved party as being discriminatory or non-compliant with applicable statutes, regulations and policies.

#### **4.0 Timely Filing and Withdrawal of Complaint**

4.1 Complaints must be filed in writing and submitted to DeIDOT. Complaints shall be signed by the complaining party or their representative and shall include the complainant's name, address, and telephone number. Complaints must clearly state specifically those facts and circumstances surrounding the claimed discrimination covered by this procedure and the applicable regulations. Complainants may receive assistance from DeIDOT personnel to reduce to writing the facts and circumstances of the alleged discrimination with specificity to provide for full investigation.

4.2 Allegations received by fax containing such information and signature will be processed. Allegations received by e-mail or by telephone will be reduced to writing or printed and provided to the complainant for confirmation or revision for accuracy and signature before processing.

4.3 Complaints must be filed no later than 180 days after the following:

4.3.1 The date of the alleged act of discrimination; or

4.3.2 The date when the person(s) became aware of the alleged discrimination; or

4.3.3 Where there has been a continuing course of conduct, the date on which that conduct was discontinued or the latest instance of the conduct.

4.4 Complainants may withdraw their complaint at any time. This action closes the case without prejudice.

4.5 'A complaint may be dismissed for any one of the following reasons:

4.5.1 The complaint is not filed in a timely manner, according to the requirement in Section C above.

4.5.2 The complainant does not allege a basis covered by the statutes providing authority for this complaint procedure.

4.5.3 The complaint does not allege any harm with regard to covered programs or statutes. The complainant fails to respond to repeated requests for additional information needed to process the complaint.

4.5.4 The complainant cannot be located after reasonable attempts.

4.5.5 The complainant has filed a legal action in Federal District Court with the same basis(es) and issue(s) involved in the complaint.

4.5.6 The same complaint allegations have been filed with another Federal, State, or local agency.

#### **5.0 Persons Authorized to Receive Complaints**

5.1 The Department's Civil Rights Complaint Procedure is designed to provide for progressively more formal steps that give opportunity for adjustment at several key points.

5.1.1 Civil Rights Administrator - DeIDOT

5.1.2 Contract Services Administrator - DeIDOT

5.1.3 Representative of the Federal Highway Administration (FHWA)

5.2 Complaints received alleging discrimination and/or discriminatory acts or treatment will be retained by or forwarded to DeIDOT's Civil Rights Administrator for processing. Copies of complaints received alleging discrimination and/or discriminatory acts or treatment by DeIDOT or its personnel will also be forwarded to FHWA.

#### **6.0 Complaint Processing**

6.1 All complaints will be logged in, upon receipt, by the Civil Rights Administrator. Complainants will be advised in writing of the receipt of their complaint and of the process for handling the complaint. Acknowledgement letters will be sent to the complainant and to the respondent containing this information and information about forwarding of a complaint to the FHWA, when appropriate.

6.2 The Civil Rights Administrator will provide for the prompt formal investigation of the complaint. In

instances of alleged Title VI violations, the investigation will include securing necessary information from sub-recipients regarding the project referenced in the complaint. The investigation will include a thorough review of the circumstances under which the alleged discrimination occurred, the treatment of similarly-situated individuals or entities, and all other relevant data and information, which will be recorded in the investigative file.

6.3 In the event any person (individually or as an agency), organization representative, or business entity (not including the complainant) fails or refuses to furnish information to an investigator, such failure may result in a finding of non-compliance. The investigator will indicate in the investigative report that the individual or contractor refused to provide pertinent information and outline efforts made to obtain the information.

6.4 The investigation will be completed within 60 days of receipt by the Civil Rights Administrator. Where circumstances exist justifying additional investigative time, the deadline for completion of the investigation may be extended as is deemed necessary. Upon completion of the investigation, an investigative report will be generated outlining the investigative steps taken, information and evidence gathered, analysis of evidence and information, persons contacted and conclusion. The complainant will be given a written summary of the results of the investigation.

#### 6.5 Findings of non-compliance

6.5.1 DeIDOT's Civil Rights Administrator will review the results of any investigation and determine whether any violation or non-compliance exists. The Civil Rights Administrator will render a finding of non-compliance or violation based on the allegations and investigation.

6.5.2 The Civil Rights Administrator will engage in affirmative efforts to conciliate and resolve satisfactorily all violations of applicable statutes or failure to comply with applicable regulations. A corrective action plan will be generated for any respondent, including any sub-recipient of Federal funds, found to be non-compliant. Additionally, DeIDOT's Civil Rights Administrator will establish and monitor a timetable for remedial action for completion.

#### 6.6 Findings of Compliance

6.6.1 DeIDOT's Civil Rights Administrator will review the results of any investigation and determine whether any violation or non-compliance exists. The Civil Rights Administrator will render a finding of compliance or no violation in those instances where, based on the allegations and investigation, it is determined that the responding party acted in conformity with laws/regulations and/or there was no violation.

6.6.2 Should the complainant disagree the complainant may appeal the determination.

#### 6.7 Notification

6.7.1 Where a finding of non-compliance or violation has been rendered, the complainant will receive written notification of any efforts to conciliate, any corrective action plan established, the timetable for completing the corrective actions, and information regarding all available avenues of appeal.

6.7.2 Where a finding of compliance or no violation has been rendered the complainant will receive written notification of the determination and information regarding all available avenues of appeal.

6.7.3 Respondent will receive written notification upon closure of the investigation and when appropriate notice of all available avenues of appeal.

### **7.0 Resolution of Complaint and Appeal Process**

7.1 It is in the best interest of all parties involved that issues raised in a complaint of discrimination be resolved informally. Every effort will be made to pursue resolution of the complaint, even while the investigation is underway.

7.2 Based on the investigation and the analysis of information and evidence gathered, specific recommendations or a formal corrective action plan may be generated. The respondent has the right to request review of the complaint and the investigation as an appeal where specific recommendations or a formal corrective action plan have been generated.

7.3 In those instances where the complainant continues to be aggrieved, the complainant has the right to request review of the investigation as an appeal.

#### 7.4 Appeals

7.4.1 Appeals will be reviewed by the Director, Technology and Support Services. Any decision reached on appeal will be final.

7.4.2 All appeals must be in writing, outlining the appealing party's issues, concerns, or basis for the appeal.

7.4.3 After review of the investigative file and any additional information submitted, a final

determination will be made. Complainants and respondents will be informed in writing of the final decision within ten business days. Complainants dissatisfied with the results of the Complaint Process will be advised of their right to file their grievances with other governmental agencies (such as the Delaware Human Relations Commission) or appropriate Federal agencies.

**Attachment A**  
**Acknowledgment Letter To Complainant**

Date

Complainant/Addressee

Address Line 1

Address Line 2

City, ST Zip

Dear :

The Delaware Department of Transportation has received your \_\_\_\_\_ (letter/confirmation/complaint) dated \_\_\_\_\_, filed against \_\_\_\_\_ in which you alleged discrimination. We have reviewed your complaint and have determined that the investigation will focus on the following issue:

Insert issue and basis here

Your complaint will be investigated. Further correspondence or additional information should be forwarded to the following address:

\_\_\_\_\_  
Civil Rights Administrator  
Technology and Support Services  
DeIDOT  
800 Bay Road, PO Box 778  
Dover, DE 19903

Please be advised that no one may intimidate, threaten, coerce, or engage in other discriminatory conduct against anyone because he or she has either taken action or participated in an action to secure rights protected by civil rights laws. Any individual alleging such harassment or intimidation may file a complaint with DeIDOT or with the Federal Highway Administration. Any questions or concerns you have regarding the investigative process and your rights can be discussed with the Civil Rights Administrator.

Under the Freedom of Information Act, it may be necessary to release this document and related correspondence and records. In the event we receive such a request, we will seek to protect personal information, which if released, could constitute an unwarranted invasion of privacy.

Sincerely,

Name  
Civil Rights Administrator

SIGNER INITIALS: \_\_\_\_\_ (writer/typist initials)

Enclosure OR Attachment (if any)

cc: (if any)

**Attachment B**  
**Acknowledgment Letter to Respondent**

Date

Respondent/Addressee  
Address Line 1  
Address Line 2  
City, ST Zip

Dear :

A complaint of discrimination has been filed by \_\_\_\_\_, against \_\_\_\_\_. The complaint alleges \_\_\_\_\_ (Insert issue and basis here) This complaint will be investigated by \_\_\_\_\_ will contact you at a later date with more detailed information about the investigative process. If you have any questions you may contact \_\_\_\_\_ at \_\_\_\_\_.

Under the Freedom of Information Act, it may be necessary to release this document and related correspondence and records. In the event we receive such a request, we will seek to protect personal information, which if released, could constitute an unwarranted invasion of privacy.

Sincerely,

Name  
Civil Rights Administrator

SIGNER INITIALS: \_\_\_\_\_ (writer/typist initials)  
Enclosure OR Attachment (if any)  
cc: (if any)

**Attachment C**  
**Rejection/dismissal Letter to Complainant**

Date

Complainant/Addressee  
Address Line 1  
Address Line 2  
City, ST Zip

Dear :

This acknowledges receipt of your complaint of discrimination filed against \_\_\_\_\_. After thorough review of your complaint, it has been determined that the matters raised in your complaint will not be investigated for the following reason

(Insert reason for dismissal here – See § IV. E. of the procedure)

Sincerely,

Name  
Civil Rights Administrator

SIGNER INITIALS: \_\_\_\_\_ (writer/typist initials)

Enclosure OR Attachment (if any)

cc: (if any)

**11 DE Reg. 731 (12/01/07) (Prop.)**