FINAL<br>ORDER<br>\section*{106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised}<br>\section*{I. SUMMARY OF THE EVIDENCE AND INFORMATION SUBMITTED}

Pursuant to 14 Del.C. §122(a) and 1270A, the Delaware Department of Education ("Department") developed amendments to 14 DE Admin. Code 106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised. The proposed amendments change the regulation to the Delaware Teacher Growth and Support System (DTGSS) in order to align the regulation with 14 Del.C. §1270A. Specifically, the proposed amendments include revising the title of the regulation, adding and striking terms in Section 2.0, revising language around performance ratings and summative evaluation ratings, replacing the term "Evaluator" with "Credentialed Administrator," replacing the term "Improvement Plan" with "Directed Growth Plan," and adding Section 11.0, which concerns waivers of the DTGSS provisions. The proposed amendments are consistent with House Substitute 1 for House Bill 291 of the 151st General Assembly, which was signed into law on February 16, 2022. The applicable statutory changes are effective July 1, 2023. Other proposed amendments to this regulation include updates to comply with the Delaware Administrative Code Drafting and Style Manual.

Notice of the proposed regulation was published in the Register of Regulations on May 1, 2023. The Department did not receive any written submittals concerning the proposed regulation.

## II. FINDINGS OF FACTS

The Department finds that the proposed amendments to the regulation are necessary to implement 14 Del.C. §1270A. In addition, the Department finds that the proposed amendments are consistent with House Substitute 1 for House Bill 291 of the 151st General Assembly, which was signed into law on February 16, 2022 and will go into effect on July 1, 2023. Accordingly, the Department finds that it is appropriate to amend 14 DE Admin. Code 106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised.

## III. DECISION TO AMEND THE REGULATION

For the foregoing reasons, the Department concludes that it is appropriate to amend 14 DE Admin. Code 106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised subject to the State Board of Education's approval. On June 15, 2023, the State Board of Education approved amending 14 DE Admin. Code 106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised. Therefore, pursuant to 14 Del.C. $\S \S 122(a)$ and 1270A, 14 DE Admin. Code 106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised, attached hereto as Exhibit A, is hereby amended.

## IV. TEXT AND CITATION

The text of 14 DE Admin. Code 106A Teacher Appraisal Process Delaware Performance Appraisal System (DPAS II) Revised amended hereby shall be in the form attached hereto as Exhibit $A$ and said regulation shall be cited as 14 DE Admin. Code 106A Delaware Teacher and Growth Support System in the Administrative Code of Regulations for the Department.

## V. EFFECTIVE DATE OF ORDER

The effective date of this Order shall be ten days from the date this Order is published in the Register of Regulations.
IT IS SO ORDERED the 15th day of June, 2023.
Department of Education
Mark A. Holodick, Ed.D., Secretary of Education
Approved this 15th day of June, 2023.

## State Board of Education

/s/ Shawn Brittingham, President
/s/ Vincent Lofink, Vice President
/s/ Candice Fifer
/s/ Audrey J. Noble, Ph.D.

Is/ Wali W. Rushdan, II
Provey Powell, Jr. (Absent)
/s/ Deborah Stevens
*Please note: Electronic signatures ("/s/") were accepted pursuant to 6 Del.C. §12A-107(d).

## 106A Toachor-Appraisal Process Dolawaro Porformance AppraisalSystom (DPAS II) Rovised Delaware Teacher Growth and Support System (DTGSS)

### 1.0 Effective Date Content

The Teacher Appraisal Process, Delaware Performance Appraisal System (DPAS II) Revised teacher appraisal process is known as the Delaware Teacher Growth and Support System (DTGSS) and shall be effective for all school districts and charter schools beginning with the 2017-2018 2023-2024 school year-unless anothor oachor appraisal system has been approved by the Department pursuant to Chapter 12 of Title 14 of the Delaware Code. Pursuant to 14 Del.C. $\$ \$ 1270$ A(b) and 1270 A(f), this regulation sets forth the administration of the DTGSS and the process for obtaining a waiver of the provisions of DTGSS.

15 DE Reg. 833 (12/01/11)
17 DE Reg. 205 (08/01/13)
18 DE Reg. 31 (07/01/14)
19 DE Reg. 35 (07/01/15)
21 DE Reg. 37 (07/01/17)

### 2.0 Definitions

In this regulation, the following words and terms shall have the following meaning unless the context clearly indicatos otherwise:

[^0]"Experionced Toachor" means a toachor who holds a valid and curront Continuing or Advanced License, issued pursuant to Chapter 12 of Title 14 of the Delaware-Code; or Standard or Professional Status Certificate issued prior to August 1, 2003.
"Group-1 Toachor" means any Novice Toachor or Experionced Teacher providing instruction in ELA andlor mathematics to a student onrolled in any grade four (4) through eight (8) as verified by the State's pupil accounting systom.
"Improvemont Plan" means the plan that a toacher and Evaluator mutually dovolop in accordance with Soction 8.0.
"Non-Group 1 Toachor" moans any Novice Toachor or Exporienced Toachor that doos not moet the definition of Group 1 Teachor as defined horein and oxplained in the Guide.
"Novice-Teachor" means a teacher who holds a valid and current Provisional or Initial License issued pursuant to Chaptor 12 of Title 11 of the Dolawaro-Code.
"Observation" means a minimum of a 15-minute classroom visitation wherein the Credentialed Administrator or Credentialed Observer collects evidence about what is observed.
"Professional Growth Plan" means a plan teachers set at the beginning of the year, including reflection on past performance, professional growth priority, actions, benchmarks, supports needed, timeline and evidence.
"Satisfactory Evaluation" shall be equivalont to the overall-"Highly Effective" or "Effective" rating on the Summative Evaluation and shall be used to qualify for a continuing license.
"Short Observation" means an observation by a Credentialed Observer, using the associated conferences and forms, at a date and time that has not beon proviously arranged. The obsorvation shall be noloss than ton (10) minutes, and be limited to spocifiod criteria. Such obsorvations shall not substitute for required observations under Section 3.0 .
"Student/Achiovomont" means:
(a) For tested grades and subjocts:
(1) Student-scores on the state assessment system; and, as appropriate,
(2) Othor measures of student loarning, such as those doscribed in paragraph (b) of this definition, provided they are rigorous and comparable across classrooms.
(b) For non-tostod grados and subjects: Alternative measures of student learning and porformance such as student scores on pre tests and ond of-course tests; student performance on English languago proficiency assessments; and other measures of student achievement that are rigorous and comparable across dlassrooms. Such alternative measures must be approved by the Department and doveloped in partnorship with DSEA and DASA.
"Student Growth" means the change in Student Achiovement data for an individual student between two points in time. Growth may also include other measures that are rigorous and comparable across classrooms. "Summative Evaluation" or "Evaluation" means the comprehensive, end-of-cyct-of-year appraisal and shall incorporate the results of the minimum required observations, any additional observations, and required componel performance-level data. At the discretion of the Evaluator Credentialed Administrator, it may also include additional Announced, Unannounced or Short observation data, beyond the required observation data, provided by other Credentialed Observers.
"Unannouncod Obsorvation" means an obsorvation by a-Crodentialod Observer at a date and time that has not been proviously arranged, using the associated formative conferences and reports, and which may include the use of an observation form. The observation shall be of sufficient length, at least thirty (30) minutes, to analyze the losson and assess toacher performance.
"Unsatisfactory Evaluation" shall be the equivalent to the overall "Needs Improvement" or "Ineffective" rating on the Summative Evaluation as it pertains to oducators seoking a continuing license.
"Working Day" means a day when the employee would normally be working in that district or charter school.
15 DE Reg. 833 (12/01/11)
15 DE Reg. 1586 (05/01/12)
17 DE Reg. 205 (08/01/13)
18 DE Reg. 31 (07/01/14)
19 DE Reg. 35 (07/01/15)
21 DE Reg. 37 (07/01/17)

### 3.0 Appraisal Cycle

> 3.4 Experionced Toachors who have oarned a rating of "Highly Effective" or "Effective" on their most recent Summative Evaluation shall receive a minimum of one (1) Announced or Unannounced Observation within the summative oycle-and either an additional-Announced or Unannounced-Observation or the equivalont of obsorved time ( 30 minutes) through threo (3) Short Obsorvations-with a Summative Evaluation at loast once every two (2) years.
> 3.2 Experienced Teachers who are not otherwise included in subsection 3.1 shall receive a minimum of one (1) Announced Obsorvation and one (1) Unannounced Observation with a Summative Evaluation the ond of the one (1) year period. These teachers shall have an Improvement Plan which may require additional ebservations and other types of monitoring as outlined in the DPAS II Revised Guide for Toachers.
> 3.3 Novice Teachors shall- receive a minimum of one (1) Announced Observation and ww (2) Unannounced Observations with a Summative Evaluation every year. Novice teachers who have earned a rating of "Noeds Improvement" or "Ineffective" on their most rocent Summative Evaluation shall have an Improvement Plan which may require additional observations or other types of monitoring as outlined in the DPAS II Rovised Guide for Teachers.
> 3.4 Novice Teachers who have earned a minimum of three (3) consecutive "Highly Effective" or "Effective" ratings on their most recent Summative Evaluations may recoive a minimum of one (1) Announced or Unannounced Observation each year with a Summative Evaluation at least once every two (2) years.
> 3.1 Each year, every teacher, regardless of novice or experienced status, will receive a minimum of 3 classroom observations of at least 15 minutes in length. After each observation, an observation debrief shall be held. For the purpose of this regulation, observation debrief means a time when feedback and questions from the observation is discussed with the Credentialed Administrator or Credentialed Observer and teacher, either inperson, by email, or through an online platform.
> 3.2 All teachers, regardless of novice or experienced status, shall receive a Summative Evaluation each year.
> 3.3 The mid-year conference shall be required if the teacher's performance is low or declining as defined in Section 7.0 of this regulation. The mid-year conference is the time for the teacher and the Credentialed Administrator to discuss and document progress towards goals. Credentialed Administrators have the right to change the type of growth plan at the mid-year conference. Credentialed Administrators shall indicate on the Mid-Year Conference Form that teacher performance is currently below expectations and cite evidence of performance. If a teacher's current Professional Growth Plan is either a collaborative or self-directed growth plan, the administrator shall change the growth plan type to Directed to establish a more formal role in providing support for the teacher. For the purpose of this regulation, a collaborative growth plan means a plan assigned by the Credentialed Administrator that is created collaboratively between the teacher and the administrator. A self-directed growth plan means a plan assigned by the Credentialed Administrator that is created and managed by the teacher.
> 3.4 Each year, every teacher has the option to participate in a mid-year conference unless the teacher's performance is low or declining as provided in subsection 3.3.
> 15 DE Reg. 833 (12/01/11)
> 17 DE Reg. 205 (08/01/13)
> 18 DE Reg. 31 (07/01/14)
> 19 DE Reg. 35 (07/01/15)
> 21 DE Reg. 37 (07/01/17)
> 22 DE Reg. 49 (07/01/18)

### 4.0 DPAS 1 Guide-for Toachors DTGSS Guide for Teachers

4.1 All school districts and charter schools shall use the manual entitled DPAS II Guide Revised for Teachers titled DTGSS Guide for Teachers as developed and as may be amended by the Department ef Education in collaboration with DASA the Delaware Association of School Administrators (DASA) and DSEA the Delaware State Education Association to implement the appraisal system.
4.2 The manual shall contain, at a minimum, the following:
4.2.1 Specific details about each of the-five (5) components 4 performance areas listed in subsection 5.1.
4.2.2 All forms or documents needed to complete the requirements of the appraisal process.
4.2.3 Specific procedures to implement the appraisal system.

21 DE Reg. 37 (07/01/17)

### 5.0 Appraisal-Compononts-and_Appraisal-Critoria Performance Areas and Indicators

5.4 The following five (5) Appraisal-Components, including any Appraisal-Criteria specifiod for each, shall be the basis upon which the performance of a teacher shall be-determined. In each academic year, for each of the first four (1) Appraisal Components, a schooldistrict or charter school may waivo one (1) criterion identified as optional bolow. In addition, for the Profossional Rosponsibilitios-Component (subsoction 5.1.4), a school district or charter school may substitute a locally determined alternative Appraisal-Component, which must be approved by the Department no lator than the last day of July of aach yoar. Finat notification of any such waiver or substitution shall be provided to all teachers in a school district or chartor school and the Department of Education by the last day in August of each year:
5.1.1 Planning and Proparation
5.1.1.1 Selocting Instructional-Goals: Toacher solects instructional-goats that are aligned with the DE content standards and the district or charter school's curricula. Goals are appropriate for the tearners and reflect high oxpectations for all students, consistont with State Assossment lovels of performanco where applicable. (Optional)
5.1.1.2 Designing Cohorent Instruction: Teachor plans for learning activitios that align with the instructional-goals and support student learning. Instructional-planning shows-a-structure and selection of materials and activities that support student learning relative to the district or charter school's curricula.
5.1.1.3 Demenstrating Knowlodge of Content and Podagegy: Teacher shows his or her knowlodge of content and how to teach it to a variety of learners. The teacher's plans include natural connections among content areas that deepen student learning. The content that he or she teaches is aligned to the district or chartor school's curricula. (Optional)
5.1.1.4 Demonstrating Knowledge of Students: Teacher shows his or her knowledge of student developmental characteristics; approaches to learning, knowledge, and skills; interests; cultural heritage; and, where applicable, State Assessment performance lovels.
5.1.1.5 Designing Student Assessments: Teacher creates and or selects assessments that are congruent with instructional-geats, criteria and standards. The toacher plans for the use of formative and summative assessmonts of the toachor's students.

### 5.1.2 Classroom Environment

5.1.2.1 Alanaging Classroom Procodures: Toacher has clearly defined proceduros for managing learning time, transitions betweon-learning ovents, and routines that maximizo learning time.
5.1.2.2 Managing Student Behavior: Teacher establishes behavioral oxpectations and consequences and monitors student conduct. Teachor rosponds to student behavior in appropriat and effoctive ways to minimize disruptions.
5.1.2.3 Greating an Environment to Support Learning: Teacher creates an atmosphere in which learning is valued. Teachor-to-student and student-to-student intoractions-show rapport that is grounded in mutual respect. (Optional)
5.1.2.4 Organizing Physical Space: Teacher organizes, allocates, and manages physical space to create
a safe learning onvironment. Teacher uses physical rosources to contribut to
and makes resources accessible to all students. (Optional)
5.1.3 Instruction
5.1.3.1 Engaging Studonts in Learning: Contont is appropriato, cloar, and linked to student knowlodge and experience. Content is aligned with the district or charter school's curricula. Activities and assignments ongage all-students. Instructional materials are suitable to the instructional goals. The instruction is cohorent and pacod appropriatoly for all students.
5.1.3.2 Demonstrating Flexibility and Responsiveness: Teacher has a repertoire of instructional strategies and makes use of them to make modifications to lessons as noedod. Toacher differentiatos instruction based on learner characteristics and achiovement data. (Optional)
5.1.3.3 Communicating Clearly and Accurately: Verbal and writton communication is clear and appropriate to students' ages, backgrounds, and lovels of undorstanding. (Optional)
5.1.3.4 Using Questioning and Discussion Techniques: Questions are appropriate to the content and level of students' understanding. Teacher encourages students to pose their own questions and is responsive to student questions. Toacher facilitates student lod discussions.
5.1.3.5 Using Assessment in Instruction: Teacher makes the criteria of the assessment known to the students, monitors the students' progress, provides descriptive feedback, and promotes student self-assessment and uses data to plan future instruction.

### 5.1.4 Professional Responsibilities

5.1.4.4 Gommunicating with Families: Teacher shares information about the school's-educational-program and expectations for student performance. Teacher develops a mechanism for two way communigation with families about student progress, behavior, and personal noeds or concerns. (Optional)
5.1.4.2 Recording student data in a Student Record System: Teacher keeps records of attendance, disciplinary actions, omergency contact information, and porsonal-information. Teachor shares relevant information with appropriate school personnol.
5.1.4.3 Growing and Developing Professionally: Teacher chooses and participates in professional development that is aligned with his or her professional noods and aligned with the noods of the school, district or chartor school, or students. (Optional)
5.1.4.4 Reflecting on Professional Practice: Teacher engages in reflective thinking as an individual, as a toam participant, or as a school-community momber with the goal of improving instruction and learning for all students.

### 5.1.5 Student Improvement

5.1.5.1 Aleasuring Student Improvement: Students-collectivoly demonstrate-appropriate-levels-of Student Growth as benchmarked against standards to be set by the Secretary based on input from stakeholder groups.
5.1 The following 4 performance areas, including indicators specified for each in the DTGSS Guide for Teachers, shall be the basis upon which the performance of a teacher shall be evaluated by the Credentialed Administrator or the Credentialed Observer.

### 5.1.1 Performance Area 1: Learning Environment: To what extent does the classroom environment support and engage all students?

5.1.2 Performance Area 2: Engagement in Learning: To what extent does the instruction support and engage all students?
5.1.3 Performance Area 3: Maximizing Learning: To what extent do all students retain and apply their learning with productive struggle?
5.1.4 Performance Area 4: Outcomes of Learning
5.1.4.1 In accordance with 14 Del.C. §1270A(c)(1), Performance Area 4 is dedicated to student improvement. Performance Area 4 assesses student learning through the creation and measurement of student improvement goals. All teachers set student improvement goals each year. Student improvement goals support the teacher and evaluator in assessing the teacher's impact on student learning and to incorporate this impact into a holistic picture of the teacher's performance. Student growth goals are established each year and student results are used as an indicator of student growth. These results are included in the evaluation within Performance Area 4.
5.1.4.2 Performance Area 4 also encompasses the extent to which the teacher is growing in their knowledge and skills. Professional growth priorities are set each year and guides efforts for development and support. While a professional growth priority is not directly assessed, the impact of efforts towards goals is assessed through the collection of evidence for Performance Areas 1, 2, and 3. Performance Area 4 is documented through the teacher's Professional Growth Plan.
15 DE Reg. 833 (12/01/11)
15 DE Reg. 1586 (05/01/12)
17 DE Reg. 205 (08/01/13)
18 DE Reg. 31 (07/01/14)
21 DE Reg. 37 (07/01/17)

### 6.0 Summative Evaluation Ratings

6.1 Each of the five(5)AppraisalComponents (Component(s)) 4 performance areas shall be equally weighted and assigned a rating of "Highly Effective," "Effective," "Needs Improvement" or "Ineffective" "Level 4," "Level 3," "Level 2," or "Level 1" on the Summative Evaluation. The rating for each of the five (5)Appraisal Components 4 performance areas shall reflect the standards as described in the DPAS II Revised Guide for Toachers DTGSS Guide for Teachers.
6.1.1 Each Component performance area rating shall be equal to an assigned point value. A "Highly Effective" Gomponent rating shall-earn four (4) points, an "Effective" Component rating shall earn three (3) points, a "Noods Improvement" Component rating shall earn two (2) points, and an "Ineffective" Component rating shall earn one (1) point. No partial points shall be awarded A "Level 4" performance area rating shall earn

4 points, a "Level 3" performance area rating shall earn 3 points, a "Level 2" performance area rating shall earn 2 points, and a "Level 1 " performance area rating shall earn 1 point. No partial points shall be awarded.
6.1.2 Once all Gomponent performance area ratings are assigned, a Summative Evaluation rating is determined by the sum of all five (5)Components 4 performance area ratings.
6.1.3 Satisfactory performance on a performance area is a rating equivalent to "Level 3" or "Level 4" on the Summative Evaluation. An overall rating of "Level 2" may also be deemed as satisfactory performance using the discretion of the Credentialed Administrator. Discretion shall be based on the length of time in a position, change in assignment, or previous ratings.
6.1.4 Unsatisfactory performance on a performance area is a rating equivalent to the overall "Level 1 " rating on the Summative Evaluation. An overall rating of "Level 2" may also be deemed an unsatisfactory evaluation using the discretion of the Credentialed Administrator. Discretion shall be based on the length of time in a position, change in assignment, or previous ratings.
6.2 The Summative Evaluation rating shall also include one of four overall ratings: "Highly Effective", "Effective", "Noods Improvement", or "Inffective" "Level 4", "Level 3", "Level 2", "Level 1".
6.2.1 A "Highly Effective" Summative Evaluation "Level 4" Summative Evaluation rating shall mean that the teacher has earned a sum of 19 or 20 Component 15 or 16 performance area rating points.
6.2.2 An "Effective" Summative Evaluation "Level 3" Summative Evaluation rating shall mean that the teacher has earned a sum of 14 to 18 Component 11 to 14 performance area rating points.
6.2.3 A "Nods Improvement" Summative Evaluation "Level 2" Summative Evaluation rating shall mean that the teacher has earned a sum of 9 to 13 Component 7 to 10 performance area rating points.
6.2.4 An "Ineffective" Summative Evaluation "Level 1" Summative Evaluation rating shall mean that the teacher has earned a sum of 5 to - compone 4 to 6 performance area rating points.
6.2.5 Experienced Teachers recoiving a Summative Evaluation overy two years in accordance with subsection 3.1 above shall earn an overall Student Improvement Component rating on the Summative Evaluation in accordance with the chart in the DPAS II Revised Guide for Teachers. All teachers, regardless of novice or experienced status, shall receive a Summative Evaluation each year.
6.2.6 If a teacher's overall Summative Evaluation rating is determined to be "Needs Improvement" "Level 2" for the third consecutive year, the teacher's rating shall be re-categorized as "lnective." "low or declining performance." At least 2 consecutive ratings of "Level 1 " or 3 consecutive ratings that are a combination of "Level 1" and "Level 2" shall be deemed as a pattern of low or declining performance.
6.2.7 Satisfactory performance on the overall evaluation is a rating equivalent to "Level 3" or "Level 4 " on the Summative Evaluation. An overall rating of "Level 2" may also be deemed as satisfactory performance using the discretion of the Credentialed Administrator. Discretion shall be based on the length of time in a position, change in assignment, or previous ratings as it pertains to educators seeking a Continuing License.
6.2.8 Unsatisfactory performance on the overall evaluation is a rating equivalent to the overall "Level 1 " rating on the Summative Evaluation. An overall rating of "Level 2" may also be deemed an unsatisfactory evaluation using the discretion of the Credentialed Administrator. Discretion shall be based on the length of time in a position, change in assignment, or previous ratings as it pertains to educators seeking a Continuing License.
15 DE Reg. 833 (12/01/11)
15 DE Reg. 1586 (05/01/12)
17 DE Reg. 205 (08/01/13)
19 DE Reg. 35 (07/01/15)
21 DE Reg. 37 (07/01/17)
22 DE Reg. 49 (07/01/18)

### 7.0 Pattern of Ineffective-Teaching Low or Declining Performance Defined

7.1 A pattern of ineffective teaching For the purpose of this regulation, and as required by 14 Del.C. $\$ 1270 \mathrm{~A}(\mathrm{~b})$, "pattern of ineffective teaching" means a pattern of low or declining performance and shall be based on the most recent Summative Evaluation ratings of a teacher using the DPAS $\#$ DTGSS process. Two consecutive ratings of "Ineffective" "Level 1" shall be deemed as a pattern of ineffective teaching of low or declining performance. The following chart shows the consocutive Summative Evaluation ratings that shall be
letermined to be a pattern of ineffective three consecutive ratings that are a combination of "Level 1 " and "Level 2" shall be deemed as a pattern of low or declining performance.

| Yoar 4 | Yoar 2 | Year 3 |
| :---: | :---: | :---: |
| Ineffective | Ineffective |  |
| Noeds Improvement | Neods Improvement | Noeds Improvement |
| Neods Improvement | Ineffective | Noeds Improvement |
| Noods Improvement | Noeds Improvement | Ineffective |
| Ineffective | Noods Improvement | Ineffective |
| Ineffective | Noeds Improvement | Noeds Improvement |
| Neods Improvement | meffective | meffective |
| 5 DE Reg. 833 (12/01/11) |  |  |
| 5 DE Reg. 1586 (05/01/12) |  |  |
| 9 DE Reg. 35 (07/01/15) |  |  |

### 8.0 Improvement Plan Directed Growth Plan

8.1 An Improvement Plan A Directed Growth Plan shall be developed for a teacher who receives an overall rating of "Neods Improvement" or "Ineffective" "Level 1" on the Summative Evaluation or a rating of "Neods Improvement" or "Inffective" on any Appraisal-Component Performance Area in Section 5.0 on the Summative Evaluation regardless of the overall rating.
8.2 An Improvement A Directed Growth Plan may be developed if a teacher's overall performance during an obsorved losson is unsatisfactory evidence from an observed lesson aligns with descriptors from a "Level 1". In instances where an improvement plan a Directed Growth Plan is to be developed, the Evaluator Credentialed Administrator shall first have noted the unsatisfactory low or declining performance on the required forms by noting "Performance Requires an Improvement a Directed Growth Plan" and initialing the statement.

### 8.2.1 Teachers with low or declining performance shall have the opportunity to understand and discuss their performance with their administrator prior to the summative conference in order to engage in growth and development efforts.

8.2.2 The mid-year conference is the formal opportunity for the Credentialed Administrator to document low or declining performance and to make recommendations about next steps. The mid-year conference is not optional if a Directed Growth Plan is required. The mid-year conference is optional if a Directed Growth Plan is not required.
8.3 The Improvemen Directed Growth Plan shall contain the following:
8.3.1 Identification of the specific deficiencies and recommended areas) areas for growth;
8.3.2 Measurable goals for improving the deficiencies to satisfactory levels;
8.3.3 Specific professional development or activities to accomplish the goals;
8.3.4 Specific resources necessary to implement the plan, including but not limited to, opportunities for the teacher to work with curriculum specialist(s) specialists, subject area specialist(s) specialists, instructional specialist(s) specialists, or others with relevant expertise;
8.3.5 Procedures and evidence that must be collected to determine that the goals of the plan were met;
8.3.6 Timeline for the plan, including intermediate check points to determine progress;
8.3.7 Procedures for determining satisfactory improvement;
8.3.8 Multiple observations and opportunity for feedback provided by a Credentialed Administrator, a Credentialed Observer, a mentor, a lead teacher, or an instructional coach.
8.4 Professional development that is completed during the time that the Improvement Directed Growth Plan is in effect must directly relate to areas identified as needing improvement.
8.5 The Improvemen Directed Growth Plan shall be doveloped cooporatively by the toachor and Evaluator created and managed by the Credentialed Administrator in partnership with the teacher. If the plan cannot be cooperatively developed, the Evaluator Credentialed Administrator shall have the authority and responsibility to determine the plan as specified in subsections 8.1 and 8.2 above.
8.6 8.5.1 The teacher shall be held accountable for the implementation and completion of the Improvement Plan understanding the professional goals and completing the work to improve professional practice.
8.5.2 The Credentialed Administrator shall be held responsible for identifying goals and metrics and in monitoring progress.
8.78.6 Upon completion of the Improvement Directed Growth Plan, the teacher and Evaluator Credentialed Administrator shall sign the documentation that determines the satisfactory or unsatisfactory performance of the plan Directed Growth Plan.
15 DE Reg. 833 (12/01/11)
15 DE Reg. 1586 (05/01/12)
17 DE Reg. 205 (08/01/13)
19 DE Reg. 35 (07/01/15)
21 DE Reg. 37 (07/01/17)

### 9.0 Challenge Process

9.1 A teacher may challenge any rating on the Summative Evaluation, either a Component Rating performance area rating or the Overall Rating overall rating, or a teacher may challenge the conclusions of a lesson observation if the statement "Performance Requires An Improvement A Directed Growth Plan" has been included on the required form(s) forms. To initiate a challenge, a teacher shall submit additional information specific to the point of disagreement in writing within (15) working days 15 Working Days of the date of the teacher's receipt of the Summative Evaluation. Such written response shall become part of the appraisal record and shall be attached to the Summative Evaluation. All challenges together with the record shall be forwarded to the supervisor of the Evaluator Credentialed Administrator unless the supervisor of the Evaluator Credentialed Administrator is also in the same building as the teacher. In this situation, the challenge together with the record shall be forwarded to a designated district or charter school level Evaluatof Credentialed Administrator.
9.1.1 Within fifteen (15) working days 15 Working Days of receiving the written challenge, the supervisor of the Evaluatof Credentialed Administrator or the designated district or charter school level Evaluator Credentialed Administrator shall review the record which consists of all documents used in the appraisal process and the written challenge, meet with the teacher, and issue a written decision.
9.1.2 If the challenge is denied, the written decision shall state the reasons for denial.
9.1.3 The decision of the supervisor of the Evaluator Credentialed Administrator or the designated district or charter school's level Evaluator Credentialed Administrator shall be final.
15 DE Reg. 833 (12/01/11)
17 DE Reg. 205 (08/01/13)
19 DE Reg. 35 (07/01/15)

### 10.0 Credentialing

10.1 Credentialing processes and assessments performance tasks shall be established and conducted by the Department of Education and developed in collaboration with school and district level administrators Credentialed Administrators.
10.2 Evaluator DTGSS credentials are earned upon successful completion of a crodentialing assosement performance tasks and related trainings. Evaluator DTGSS credentials are valid for five $\underline{5}$ years from the date of issue. Evaluators Credentialed Administrators or Credentialed Observers may seek to renew their credentials within 24 months prior to the expiration date. If the educator does not renew the educator's credentials, the educator shall not complete the DTGSS.
10.2.4 The Department shall-ostablish an annual schedule during which the crodentialing assossment will be effered in order to provido multiplo opportunitios for individuals to earn crodontials. Individuals shall have the opportunity to sit for the assessment multiple times in order to earn credentials. The Department shall not limit the number of times individuals sooking credentials can sit for an assossmont offered by the Department
10.2.2 The Department shall offor no less than six (6) opportunities annually to earn or ronew a credential.

15 DE Reg. 833 (12/01/11)
17 DE Reg. 205 (08/01/13)
19 DE Reg. 1011 (05/01/16)

### 11.0 Waiver of DTGSS Provisions

11.1 In accordance with 14 Del.C. $\$ 1270$ A(f), a school district or charter school may submit an application to the Department for a waiver of the provisions of the DTGSS. The waiver request shall be based on a locally developed evaluation process that meets all of the requirements in subsections 11.1.1 through 11.1.4.
11.1.1 The applicant's evaluation process is demonstrated to be the product of the collective bargaining process pursuant to 14 Del.C. Ch. 40 and community review.
11.1.2 The applicant's evaluation process is as rigorous and as educationally sound as DTGSS.
11.1.3 The applicant's evaluation process provides for evaluating educator performance by measuring student growth using multiple measures over the course of a curricular year.
11.1.4 The applicant's evaluation process contains a mechanism for certifying evaluators and for quality control.
11.2 The school district or charter school shall submit the application and supporting documentation to the Department's Educator Excellence Workgroup by March 1.
11.3 The Department will review the application to determine if it is complete. If the application is incomplete, the school district or charter school may resubmit the application. If the application is complete, the Department will determine whether to grant the application based on the rubric in the application.
11.4 The Department may grant an application for a waiver for up to 3 years.
11.5 If the school district or charter school is granted a waiver, and the waiver expires, the school district or charter school shall submit a new application in order for the Department to grant another waiver.

### 11.0 12.0 Evaluation of Process

The Department of Education shall conduct a biennial evaluation of the teacher appraisal process. The evaluation shall, at a minimum, include a survey of teachers and Evaluators Credentialed Administrators and interviews with a sampling of teachers and Evaluators Credentialed Administrators. Data from the evaluation and proposed changes to DPAS \#Revised DTGSS shall be presented to the State Board of Education for review on a biennial basis.

```
19 DE Reg. 1011 (05/01/16)
21 DE Reg. 37 (07/01/17)
```


### 12.0 13.0DPAS \# DTGSS Monitoring

The Department of Education shall annually monitor implementation of DPAS H DTGSS for teachers.
13 DE Reg. 1067 (02/01/10)
15 DE Reg. 833 (12/01/11)
15 DE Reg. 1586 (05/01/12)
17 DE Reg. 205 (08/01/13)
18 DE Reg. 31 (07/01/14)
19 DE Reg. 35 (07/01/15)
19 DE Reg. 1011 (05/01/16)
21 DE Reg. 37 (07/01/17)
22 DE Reg. 49 (07/01/18)
27 DE Reg. 99 (08/01/23) (Final)


[^0]:    "Administrator" means a licensed educator with administration certification.
    "Announced-Observation" means an observation by a Credentialed Observer at a date and time that has been previously arranged, using the associated formative conferences and reports, which may include the use of an observation form. The observation shall be of sufficiont longth, at loast thirty (30) minutos, to analyze the lesson and assess teacher performance.
    "Board" means a local board of education or chartor school board of directors.
    "Credentialed Administrator" means an administrator who is responsible for the teacher's summative evaluation. A teacher's required observations as part of the appraisal cycle shall be conducted by the assigned Credentialed Administrator or by the Credential Administrator's appointed credentialed designee. The assigned Credentialed Administrator may designate a school administrator who is also a Credentialed Observer to conduct the required observations.
    "Credentialed Observer" means an individual, not always the supervisor of the teacher, who has successfully completed DPAS - DTGSS credentialing in accordance with Section 10.0. Credentialed Observer means any individual who may conduct observations as part of a teacher's appraisal process. The term Credentialed Observer encompasses those administrators who are Evaluators Credentialed Administrators.
    "DASA" means the Delaware Association of SchoolAdministrators.
    "Department" means the Delaware Department of Education.
    "Directed Growth Plan" means the plan that is created and managed by the Credentialed Administrator in partnership with the teacher in accordance with Section 8.0.
    "DPAS HRovised_Guidofor Toachors" "DTGSS Guide for Teachers" means the manual that contains the prescribed forms, detailed procedures, specific details about the five (5)components 4 performance areas of evaluation and other relevant documents that are used to implement the appraisal process.
    "DSEA" means the Delaware Stato EducationAssociation.
    "Evaluator" means a Credentialod Observer who is responsible for a teachor's Summative Evaluation. A teacher's required observations as part of the appraisal cycle shall generally be conducted by the assigned Evaluator; however, the assigned Evaluator may designato a-schooladministrator who is also a-Credentialed Observer to conduct the required observations.

